

Meeting: Strategic Commissioning Board

Meeting Date	04 November 2019	Action	Consider
Item No	7	Confidential / Freedom of Information Status	No
Title	Refresh of Bury Locality Plan 2019 - 2024		
Presented By	Margaret O'Dwyer, Director of Commissioning & Business Delivery		
Author	Margaret O'Dwyer, Director of Commissioning & Business Delivery Chris Woodhouse, Executive Officer (Corporate Core), Bury Council		
Clinical Lead	Howard Hughes, Clinical Director		
Council Lead	Cllr Andrea Simpson		

Executive Summary

Following publication of the 10 year NHS Long Term Plan and the associated resources being made available nationally, each area, in our case, Greater Manchester, is required to set out its case about how it will achieve the objectives of the Long Term Plan and is asked to identify the resources it will need to meet those objectives. In order to support the GM narrative each locality has been asked to refresh their Locality Plan. Bury's original Plan covers the period 2017-2021. Work is underway to refresh the Bury Plan and the attachment sets out progress to date, proposed structure, content and timeline. One of the key changes of the Refreshed Plan will be the link between this and the emerging 2030 Strategy for Bury. The refreshed Locality Plan will be one of two delivery vehicles for the 2030 Strategy with the other significant one being the Bury Local Industrial Strategy which is to be developed.

Recommendations

It is recommended that the Strategic Commissioning Board:

- Note the progress to date and the on-going engagement to support the refreshed Plan.
- To delegate to the Chair of the CCG and the Leader of the Council authority to review the final draft on behalf of the Strategic Commissioning Board for final consideration at the Health and Well-Being Board on the 20th November.
- To advise on how the Strategic Commissioning Board would like to receive updates and provide input as the Plan continues to be developed.

Links to Strategic Objectives/Corporate Plan	Yes
Does this report seek to address any of the risks included on the Governing Body / Council Assurance Framework? If yes, state which risk below:	Yes
Add details here.	

Implications						
Are there any quality, safeguarding or patient experience implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Has any engagement (clinical, stakeholder or public/patient) been undertaken in relation to this report?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
Have any departments/organisations who will be affected been consulted ?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	N/A	<input type="checkbox"/>
Are there any conflicts of interest arising from the proposal or decision being requested?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	N/A	<input type="checkbox"/>
Are there any financial implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any legal implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
Are there any health and safety issues?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	N/A	<input type="checkbox"/>
How do proposals align with Health & Wellbeing Strategy?	N/A					
How do proposals align with Locality Plan?	N/A					
How do proposals align with the Commissioning Strategy?	N/A					
Are there any Public, Patient and Service User Implications?	Yes	<input type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input checked="" type="checkbox"/>
How do the proposals help to reduce health inequalities?	N/A					
Is there any scrutiny interest?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
What are the Information Governance/ Access to Information implications?	N/A					
Has an Equality, Privacy or Quality Impact Assessment been completed?	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	N/A	<input type="checkbox"/>
Is an Equality, Privacy or Quality Impact Assessment required?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
Are there any associated risks including Conflicts of Interest?	Yes	<input checked="" type="checkbox"/>	No	<input type="checkbox"/>	N/A	<input type="checkbox"/>
Are the risks on the CCG /Council/	Yes	<input type="checkbox"/>	No	<input checked="" type="checkbox"/>	N/A	<input type="checkbox"/>

Strategic Commissioning Board's Risk Register?						
Additional details	Matters in respect to financial, legal, impact assessment and further engagement will be explored as the refresh continues.					

Governance and Reporting		
Meeting	Date	Outcome
JET (slides presented only)	21/10/2019	Supported the work to date

Refresh of Bury Locality Plan 2019 - 2024

1. Introduction

- 1.1. The purpose of this report is to provide the Board with an update on progress towards refreshing the Bury Locality Plan, to seek views on proposed structure and content and to describe the Plan's place as part of the emerging 2030 Strategy for Bury.

2. Background

- 2.1. Following publication of the 10-year NHS Long Term Plan and the associated resources being made available nationally, each area, in our case Greater Manchester, is required to set out its case about how it will achieve the objectives of the Long-Term Plan and is asked to identify the resources it will need to meet those objectives. In order to support the GM narrative, each locality has been asked to refresh their Locality Plan. Bury's original Plan covers the period 2017-2021. Work is underway to refresh the Bury Plan and the attachment sets out progress to date, proposed structure, content and timeline. One of the key changes of the refreshed Plan will be the link between this and the emerging 2030 Strategy for Bury. The refreshed Locality Plan will be one of two delivery vehicles for the 2030 Strategy with the other significant one being the Bury Local Industrial Strategy which is to be developed.
- 2.2. Refreshing our Locality Plan presents us with an opportunity to crystallise what we mean by health and care integration within a public service context, describe how we will put this into operation and assess impact for people, neighbourhoods, communities and the borough against the outcomes we have identified. One of the distinguishing features of our refreshed plan will be the further integration of health and care within reformed public services, taking account of the GM Model of Public Services.

The formation of the One Commissioning Organisation provides the foundations for the development of a strategic commissioning function focused on population outcomes integrating health service commissioning with everything else the Council does whilst our Locality Care Organisation acts to unify service provision. A range of public services including children's and families early help services, police, housing, environmental services, community and voluntary sector services are aligning to a common neighbourhood model and increasingly working in a more integrated and collaborative way to target services taking account of levels of need and deprivation, to improve quality and reduce demand.

The integration of public services will be underpinned by our 'people powered Bury' programme which aims to foster the realisation of new relationships with people and communities, putting them in greater control.

- 2.3. However, we will only have had 12 weeks to do this review and are required to make our submission to the GM Health and Care Partnership by 30th November 2019.

3 Associated Risks

- 3.1 There are a wide range of risks that will require further consideration as the refresh continues, however the most pressing at this time is the ability to undertake a comprehensive review in a relatively short timeframe.

4 Recommendations

- 4.1 The following recommendations are made:
- Note the progress to date and the on-going engagement to support the refreshed Plan; and
 - To advise on how the Strategic Commissioning Board would like to receive updates and provide input as the Plan continues to be developed.

5 Actions Required

- 5.1 The Strategic Commissioning Board is required to:
- To delegate to the Chair of the CCG and the Leader of the Council authority to review the final draft on behalf of the Strategic Commissioning Board for final consideration at the Health and Well-Being Board on the 20th November.

Margaret O'Dwyer

Director of Commissioning & Business Delivery
margaret.o'dwyer@nhs.net
October 2019

Chris Woodhouse

Executive Officer (Corporate Core) | Bury Council
c.woodhouse@bury.gov.uk

Thriving Communities in Bury Locality Plan Refresh update

As of 25th October 2019

Foreward

- Introduction
- Sign off from:
 - Cllr Andrea Simpson, Chair of Bury Health and Wellbeing Board
 - Dr. Jeffrey Schryer, Chair of Bury NHS Clinical Commissioning Group

Key for next few slides

Purple text: requirement as part of GM Health and Social Care Partnership Locality Plan refresh framework

Blue text: NHS Long Term Plan theme (in turn making up part of overall GMHSCP submission to NHSE)

Section 1 – Executive Summary

- Context

- Individual Bury people and their families
- Neighbourhoods/ Town
- Borough
- GM
- National

- System Wide transformation shift

- Vision

“Improve health and well-being through working with communities and residents to ensure that all people have a good start and enjoy a healthy, safe and fulfilling life” **[through the reform of all public services]**

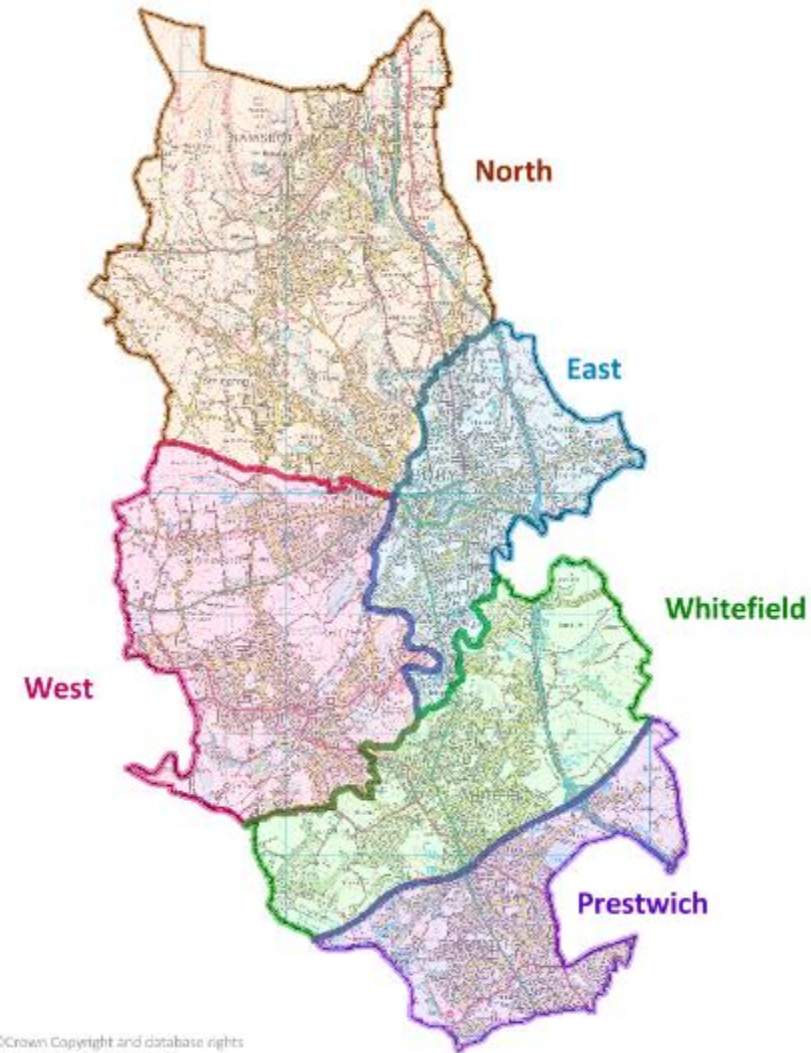
- Outcomes

- A population that is living healthier for longer and where health expectancy matches or exceeds the national average by 2025.
- A reduction in inequalities (including health inequality) in Bury, that is greater than the national rate of reduction.
- A local health and care system that is financially sustainable and clinically safe.
- A greater proportion of local people playing an active role in their own health and supporting those around them.

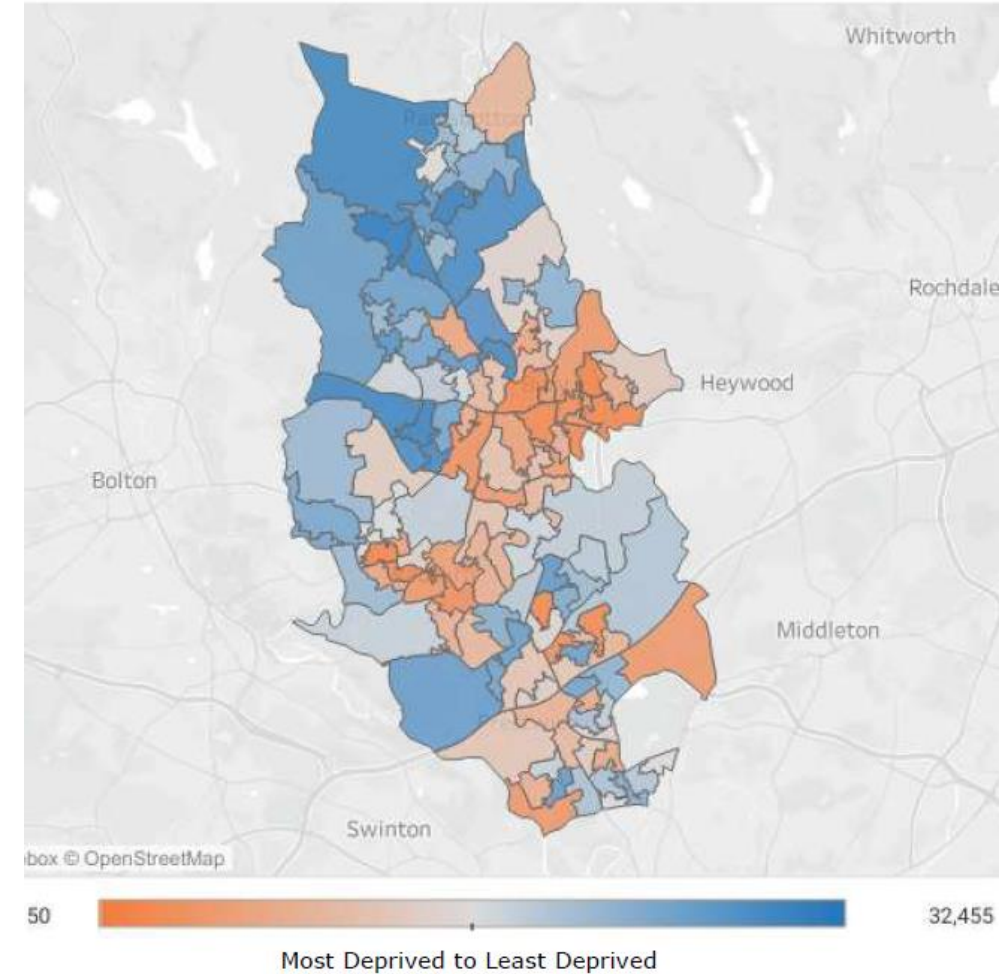
Context – Strategy development in Bury



Section 2 – About Bury



- Demographics
- Deprivation
- Inequalities, including health inequalities
- Local pressures
- Bury's approach to neighbourhoods

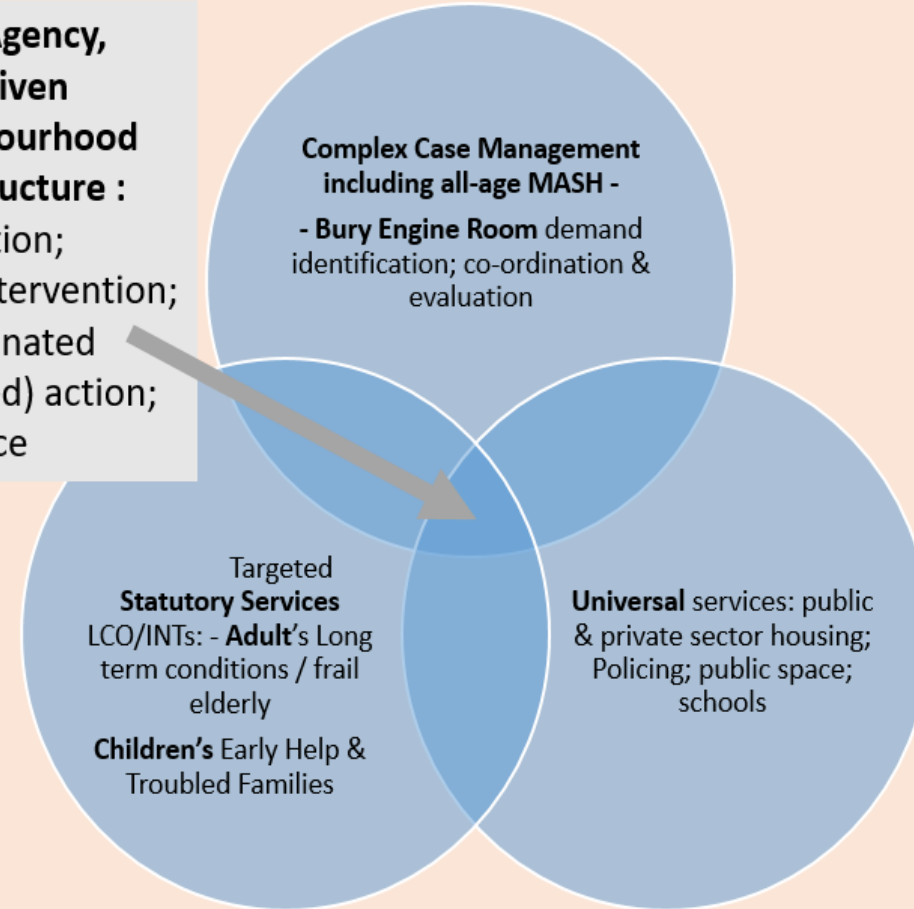


Section 3 – Our Plan

Proposed Bury Public service (including health) reform model

Targeted prevention & intervention

**Multi-Agency,
data-driven
Neighbourhood
Infrastructure :**
Prevention;
Early intervention;
Co-Ordinated
(reduced) action;
Influence



Universal Prevention

- Meeting need through community groups - VCFA
- Community engagement to grow capacity & remove isolation: mentoring; skills transfer; army of retired; Bury Directory
- Community connectors /social prescribing to access social capacity
- Professional prevention – Staying Well; Team Around the School; I-Thrive model

Asset-Based Practitioner Skills: Keep well / self care; Early (reduced) Intervention; co-design/production – “done by us for us”

Section 3 – Our Plan

- Thriving People
 - Population Health
 - Giving people more control over their health and more personalised care
 - More NHS action on prevention
 - Improving cancer outcomes
 - A strong start in life for Children and Young people
 - Marmot
 - Anti-poverty
 - Skills and Working Well
- Thriving Place
 - LCO – structure/ relationships
 - OCO - structure/ relationships/ commissioning priorities
 - Bury's approach to Neighbourhood working
 - Fully integrated community based care
 - Community Safety and Resilience
 - Clean and Green (Air Quality/ Carbon neutrality)

Section 3 – Our Plan

- Ideas
 - Life Chances Commission and Thriving Local Economies Pilot
 - Exploring use of assistive technology
 - Social Isolation and Loneliness app
 - Maximising Bury's cultural offer
- Infrastructure
 - **Workforce** and OD
 - Giving NHS staff the backing they need [extend to wider workforce]
 - Information Management and Technology
 - Delivering digitally enabled care across the NHS
 - Digitally enabling primary care and outpatient care
 - Estates and Physical Assets
 - Performance, Intelligence and Analysis
 - Communication and Engagement
 - Engagement with staff, stakeholders and communities
- Culture
 - Governance of integration [as alternative to section 5]
 - Delivering the system wide transformational shift
 - Commissioning for social value
 - Role as Anchor Institutions

Section 4 – Activity and Finance

The GM Health and Social Care Partnership estimate that it could attract up to £300m of the NHS Long Term Plan monies available, against two broad categories:

➤ Fair shares

➤ Targeted programme areas (this accounts for c.40% of new monies available)

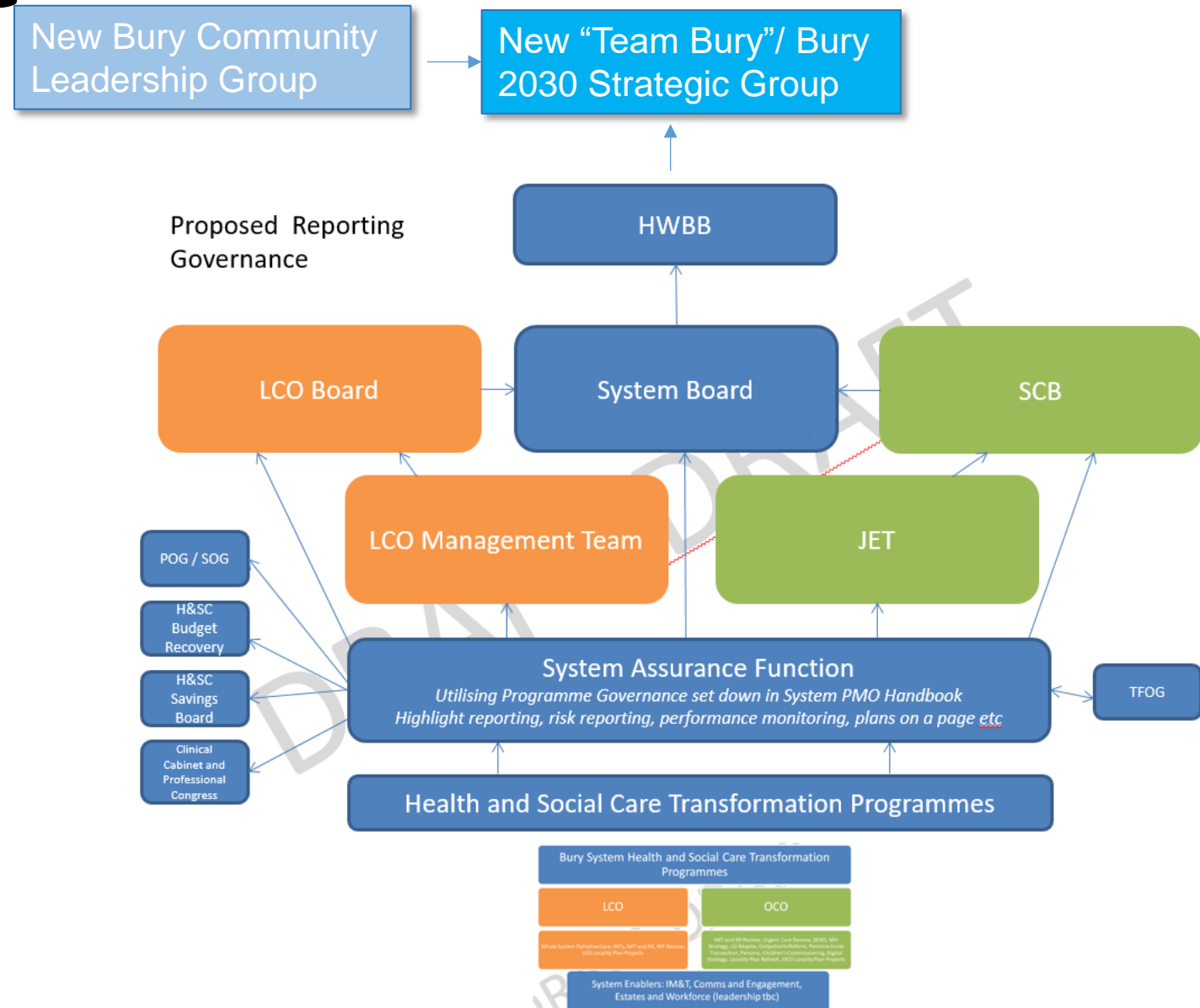
However, this is just an estimate and GM will not know the outcome until the new year.

In this section we will set out our:

- Financial priorities
 - Using taxpayers investment to maximum effect
- Financial challenges
- Our financial plans
- New contracting mechanisms

Section 5 – Governance

- Of the Locality Plan
- Of transformation in the Borough
- Of the Borough in general (ie BAU)



Next steps

- First draft of refreshed plan week commencing 28th October
- Reference to be made at Neighbourhood First event on 30th October
- Further sessions planned for
 - Professional Congress
 - System Board
 - Joint Executive Team
 - PSR Board
 - Health and Wellbeing Board on 20th November
- Final draft to be signed off via Chair of Health and Wellbeing Board by 29th November 2019.